

## King's Health Partners Possible Developments...



## The challenges confronting the UK healthcare system:

- Improving service quality while reducing costs
- Redesign of patient pathways
- Shifting emphasis from treatment to prevention
- Empowering people to manage their own health
- Accelerating the translation of research into patient benefit

# The local population – focus on local health needs and reducing inequalities

Health Indicator	Lambeth	Southwark	Lewisham	Greenwich	Croydon	Bromley	Bexley
Binge drinking adults	Red	Red	Yellow	Yellow	Green	Green	Green
Deaths from smoking	Red	Red	Red	Red	Green	Green	Green
Drug Misuse	Red	Red	Red	Green	Yellow	Green	Green
Early deaths: Cancer	Red	Red	Red	Red	Yellow	Green	Green
Early deaths: Heart disease & stroke	Red	Red	Red	Red	Yellow	Green	Green
Healthy eating adults	Green	Yellow	Yellow	Red	Yellow	Green	Red
Hospital stays due to alcohol	Red	Red	Red	Yellow	Green	Green	Green
Infant Mortality	Red	Red	Green	Yellow	Red	Green	Yellow
Life expectancy	Red	Red	Red	Red	Yellow	Green	Green
Mental Illness	Red	Red	Red	Red	Yellow	Green	Green
Obese Adults	Yellow	Red	Red	Red	Red	Green	Red
Obese Children	Red	Red	Red	Green	Red	Green	Green
Physically active adults	Green	Yellow	Yellow	Red	Yellow	Yellow	Red
Teenage Pregnancy	Red	Red	Red	Red	Red	Green	Green
Tuberculosis	Red	Red	Green	Yellow	Green	Green	Green
Violent Crime	Red	Red	Red	Red	Green	Green	Green

Source : Department of Health  
Community Health Profiles 2008

**Key**

- Worse than London average
- In line with London average
- Better than London average

# The Academic Health Sciences Centre, since 2009

## Four high-performing institutions

- Guy's and St Thomas' (GSTT)
- King's College Hospital (KCH)
- South London and Maudsley (SLaM)
- King's College London (KCL)

## Excellence in clinical service

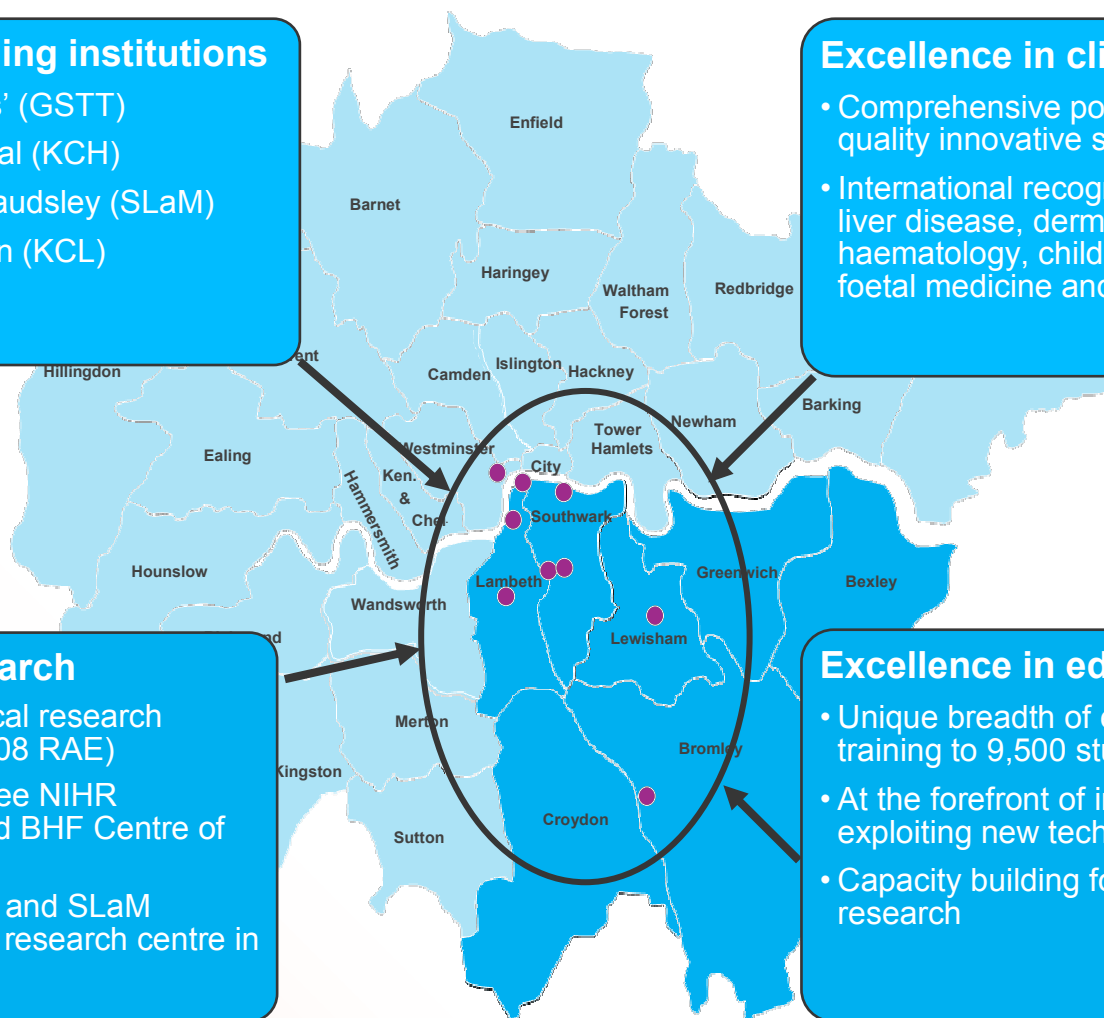
- Comprehensive portfolio of excellent quality innovative services
- International recognition: in renal and liver disease, dermatology, haematology, children's, neurosciences, foetal medicine and mental health

## Excellence in research

- One of top 5 biomedical research universities in UK (2008 RAE)
- Six MRC Centres, three NIHR Research Centres and BHF Centre of Excellence
- Institute of Psychiatry and SLaM leading mental health research centre in Europe

## Excellence in education

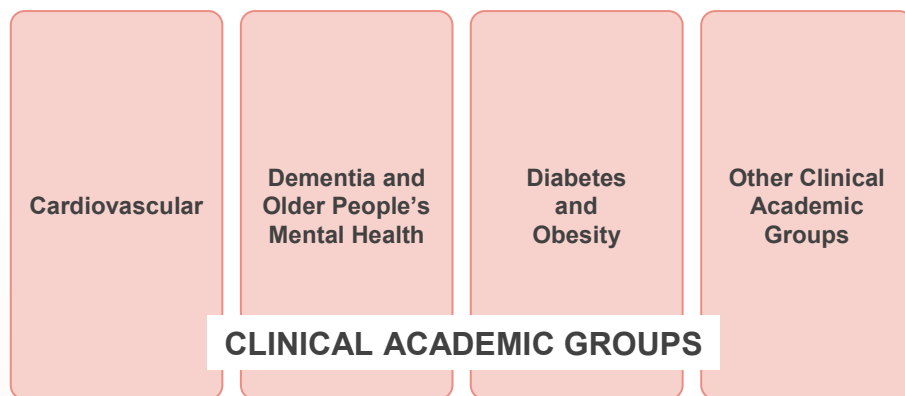
- Unique breadth of education and training to 9,500 students
- At the forefront of innovation and exploiting new technology
- Capacity building for translational research



# The structure – Clinical Academic Groups

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The key building blocks of the AHSC



- All clinical services and translational research
- Strategy for delivery of the tripartite mission
- Devolved budgets

# The vision

## Benefits for patients

### The past

Four independent organisations with different visions and investment priorities

Lack of integration of clinical, research and education due to organisational barriers

Long translational cycle time with low levels of patient participation in research

Slow adoption of innovation and best practice locally, nationally, internationally

Focus of clinical and academic resources on treating ill-health in a hospital setting

General poor health of our local population with wide inequalities in health and access

Fragmented health and social care services with high numbers of hospital admissions

### The future

Partnership with integrated leadership, shared purpose and investment priorities

CAGs responsible for developing and delivering the tri-partite mission

Shorter translational pathways delivered through our new research infrastructure

Faster and wider dissemination of knowledge through the Education Academy

Increased resources invested in prevention and on delivering care in the community

Reduced inequalities, better health through most up-to-date treatments to patients

Joined-up care, designed around the needs of patients

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### **We have a unique opportunity to create a UK global top 10 health organisation:**

- Delivering improved local healthcare that meets waiting standards and is financially sound
- Integrating physical and mental healthcare
- Increasing the number and the quality of specialist services
- Undertaking high impact research that delivers rapid benefit to patients
- Training the health professionals of the future

### **Built on:**

- A successful AHSC of three successful Foundation Trusts and a high performing university where health accounts for most of the research
- A drive and vision for excellence in treatment, research, education and training

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## Looking at the case for creating a single academic healthcare organisation

Strategic Outline Case to be considered by King's Health Partners, the Trusts and King's College London in June/ July

Workstreams including:

- New models of care – improving local services, better integration between community and hospital and across health and social care
- Clinical/ academic working
- Organisational form and operating model



### Will not proceed unless:

- A single organisation is shown to be the best way to accelerate the benefits we have seen already
- No better way of achieving opportunity
- Responsive to local communities, meets local needs
- Key measures on quality, finance and waiting exceed standards
- Devolved accountability, yet able to deliver

### No decision has been taken yet